REPORT OF THE TRUSTEES AND FINANCIAL STATEMENTS FOR THE YEAR ENDED <u>31ST DECEMBER 2017</u> FOR

ABORTION SUPPORT NETWORK



S. Cobbin & Co Limited Chartered Accountants The Old Surgery 15a Station Road Epping Essex CM16 4HG

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<u>REPORT OF THE TRUSTEES</u> FOR THE YEAR ENDED 31ST DECEMBER 2017

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st December 2017. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

The objects of Abortion Support Network are to relieve the financial hardship of people facing an unwanted pregnancy who are forced to travel to access a safe, legal abortion. (However, note that ASN does not ask clients their gender, nor does gender identity influence grant eligibility).

We exist primarily to help the many people who travel to England each year from Ireland and Northern Ireland, and these people make up the majority of our beneficiaries. While our financial assistance is restricted to those living in the Republic of Ireland, Northern Ireland, and the Isle of Man, and is only given to those assessed to be in financial need, our information services are open to anyone living in any country where abortion is highly restricted, including people in the Channel Islands. We will also provide accommodation in England to people from other countries if needed and we have a host available.

ASN carries out these objects by providing:

- Confidential, non-judgmental information
- Financial assistance
- Accommodation and hosting

The trustees are pleased that the achievements and performance of the charity in relation to these activities, as set out below, demonstrate considerable progress and we are proud of all that we have achieved over the last financial year for our beneficiaries.

Public benefit, achievements and performance

The Trustees are required to illustrate how in practice the activities of ASN meet the public benefit requirement. In accordance with Section 4 of the Charities Act 2011, we have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities.

Provision of confidential, non-judgmental information

Between 1 January and 31 December 2017, ASN was contacted by and gave confidential, non-judgmental information to 1,009 clients, up from 801 in 2016. ASN is contacted by phone or email, and in some cases by partners, friends, family or support workers.

ASN helpline volunteers can provide information to clients over text or email but the bulk of our contact with clients is on the phone. Volunteers provide information on the least expensive methods of abortion and travel, signpost clients to relevant local services and family planning agencies, assess financial need and award grants. Most of the clients who contacted us received some combination of confidential, non-judgmental information, financial assistance, and/or accommodation.

The following is a table detailing the multiplicity of issues that many clients were dealing with when they contacted ASN in 2017. One common factor in all the clients we fund, not mentioned in the table, is financial hardship.

Please note that ASN's team do not ask questions about these circumstances. Our records are based only on information that has been volunteered by clients.

<u>REPORT OF THE TRUSTEES</u> FOR THE YEAR ENDED 31ST DECEMBER 2017

Issues presented by clients as complicating factors in seeking safe legal abortion	Number of clients
Mental health issues	65
Drug or alcohol abuse	8
Domestic violence	47
Medical issues (mother)	53
Foetal anomalies	26
Medical issues with previous pregnancy/ies	28
Pregnant by rape	19
Migrant/refugee	23
Traveller	5
Needed visa to travel	15
Homelessness	6
Tried to self abort	10
Suicidal	12

Provision of financial assistance

In the 12 months to 31 December 2017, ASN gave grants to 243 people totalling £73,031. Grants ranged from £8 to $\pm 2,774$. For comparison, in 2016 we gave people grants totalling $\pm 58,632$. Grants were made to help pay for treatment, travel and accommodation.

ASN's grant giving policy is that, finances permitting, ASN will provide a grant to any person contacting us from Ireland or Northern Ireland who would be unable to access an abortion without our financial assistance. ASN volunteers assess the situation according to the information women provide about their financial situation and travel plans. In addition, in order to maximise the number of people we are able to help in the face of increased demand for our support, we have criteria aimed solely at reducing the costs of travel in order to allow our limited finances to go further. These criteria are flexible, with phone volunteers implementing them according to the client's individual circumstances. We do not have any other criteria. It is our policy that we do not prioritise one client's need over another, and therefore if a client needs financial assistance and we have the funding available, we give them a grant. In October 2017 the Board reviewed our grant-giving approach and considered a) the increasingly complex needs of clients and b) the funds available. The Board were pleased to be able to approve new guidelines that allowed us to increase both the proportion of clients supported financially, and the size of grants given. This led to an increase in expenditure towards the end of the year, with the phone team volunteers finding that this flexibility enabled them to more easily give larger grants to those who needed them.

In 2017 we secured more than £9,000 in discounted prices in addition to the reduced fees that clinics offer to women resident in Ireland, Northern Ireland, and the Isle of Man.

<u>REPORT OF THE TRUSTEES</u> FOR THE YEAR ENDED 31ST DECEMBER 2017

Accommodation and hosting

For clients who need to stay overnight in England, ASN assigns a host. Hosts accommodate clients and, occasionally, a friend, family member or partner as well as provide meals, take them to or from the clinic and pay local transport costs while they are with them. In 2017, ASN had hosts near clinics in Birmingham, Manchester, Liverpool, West London and South London.

In the 12 months to 31 December 2017 we hosted a total of 35 clients for a total of 44 nights. For comparison, in 2016 we hosted 30 clients for a total of 40 nights.

A special note about our founder Mara Clarke

During 2017, the Board and our Director Mara Clarke worked together to implement a staffing restructure as part of our strategy. As a result of this Mara is stepping down as our lead staff member and taking on the role of Service and Volunteer Manager. At this point the Trustees would like to formally acknowledge the immense contribution Mara has made to ASN and our beneficiaries. Mara founded ASN in 2009 with a handful of change and some friends who cared about reproductive rights. She is tireless in her dedication to ASN's charitable aims. She has built this organization from the ground up and has led an amazing team of volunteers whose skill is matched only by their awesomeness. Mara's courage of conviction is unrivalled by most and she can get a donation out of literally anyone. It comes down to this: without this incredible woman we wouldn't have been able to help any of the 4000+ clients we've helped since 2009. Mara - we truly thank you.

Furthering our goals

ASN is proud of how much we've grown since we started in 2009. We developed a three year plan in 2016 designed to ensure ASN can continue to exist and meet client demand. The three year plan requires us to strengthen our people, our revenue and our infrastructure so that we can continue providing critical support to people who need us.

2018 is the final year of our current strategic plan and we aim to publish a new strategy by December 2018.

We present our performance in 2017, and our 2018 objectives:

<u>REPORT OF THE TRUSTEES</u> FOR THE YEAR ENDED 31ST DECEMBER 2017

OBJECTIVES AND ACTIVITIES

Strategic Goal (2015 – 2018)	2017 Goal	Performance 2017	Goal 2018
Clients: We want to be able to help every person who contacts us. We expect 950 clients by 2018	We aim to help 850 clients in 2017	EXCEEDED We helped 1,009 clients in 2017 and gave grants to 243.	We aim to help 1,100 clients in 2018
People: We will implement a staff and volunteer structure that will ensure capacity to deliver services	We will implement the recruitment for the final stage of the staff restructure to create a new CEO, a Service & Volunteer Manager and a Fundraiser.	ACHIEVED All roles appointed by the end of 2017 with the new structure to take place fully in January 2018	We will successfully induct the new CEO and stabilise the new staff and volunteer structure.
Fundraising: We will diversify our income to meet need. We aim for this to be over £200k by 2018	We aim to generate revenue of £165k in 2017	EXCEEDED ASN generated revenue of £210,339 in 2017. We did not turn anyone away due to lack of funds.	We aim to generate income of £192,300 in 2018 and to end our strategy in a strong reserves position.
Governance: ASN will transition from an operational Board to an oversight Board	We will continue to reduce the amount of operational work done by the Board. We will implement an Annual Board Plan.	ACHIEVED ASN's Board ended 2017 undertaking a fraction of the operational work it was doing at the start of the year. We appointed 3 new trustees with expertise in fundraising, marketing, comms and HR. The Annual Board Plan was implemented	We will recruit a new Treasurer and Secretary. We will publish a new strategy by December 2018 that sets out our goals in relation to ASN's three pillars: our clients, our volunteers and our fundraising.

<u>REPORT OF THE TRUSTEES</u> FOR THE YEAR ENDED 31ST DECEMBER 2017

FINANCIAL REVIEW

Reserves policy

The policy of ASN is to hold approximately 3 months of operational costs in reserve, including any costs that would be incurred on a winding up. At the end of the 12 month financial period to 31 December 2017 that amount was calculated as $\pounds 28,200$. All funds that are not required for operational costs are to be spent on furthering the charity's objectives in line with ASN's grant giving policy. The Trustees, with guidance from the Treasurer, review this policy at least twice a year.

Fundraising

ASN relies on a combination of grants, regular donations and single donations from our individual supporters and a small amount of funds generated at events. In 2017 we received £212,009 total income from all sources which was made up of:

- £68,467.73 from one-off donations.

- £91,916.91 from regular monthly donations. We received an average monthly income of £7,659 per month.

- £13,536.10 in Gift Aid.

- £12,200 in sponsorship from abortion care partners who are sponsoring our website. Their logos will appear on our website throughout the year.

- £25,857.11 from community fundraising, challenges and events.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

Organisational structure

Abortion Support Network (ASN) was established in October 2009 to provide financial assistance, accommodation and confidential, non-judgmental information and practical support to women who may be forced to travel from Ireland, Northern Ireland and the Isle of Man to access a safe and legal abortion. In its first two years ASN operated as a non-profit company registered with Companies House. We became a registered charity, number 1142120, in May 2011, having updated the ASN Memorandum and Articles of Association on file with Companies House with Memorandum and Articles of Association for a Charitable Company in March 2011.

ASN is a mostly volunteer-run organisation managed by our founder and chief executive, Mara Clarke, and the board of trustees. ASN's chief executive has been paid by the charity on a consultancy basis since April 2013 and in April 2016 we appointed her as a full member of staff, after which she was paid a monthly salary. We have employed a bookkeeper for one day a week on a contractual basis from March 2016 and in January 2017 we also began paying a consultant to fundraise on our behalf.

As every year so far, in 2017 ASN continued to see a growth in the number of people accessing our services, more detail can be found in the 'achievements and performance' section of this report.

Throughout 2017 our board of trustees has consisted of seven active members taking on individual responsibilities. In June 2017 three trustees stood down and three new trustees were voted in; this has ensured a balance of stability and fresh ideas that enables the Board to make the best decisions.

The Memorandum and Articles of Association allows for a minimum of three trustees, one-third of which are required to retire from office at each annual general meeting although they may be re-appointed. In this period Caoileann Appleby, Katy Clough and Anja Nyberg stood down. Rachel Allan, Aroon Dougan-Potts and Andrew Moffatt were appointed.

The new trustees were recruited and appointed according to specific criteria set by the board, who were looking for relevant skills and experience in fundraising and communications. In addition, trustees must be passionate about reproductive rights, committed to helping women and be able to dedicate time and expertise to our organisation. Applicants need not work in or have experience in the fields of abortion or reproductive rights, as our goal is to create and maintain a board with diversity of expertise.

<u>REPORT OF THE TRUSTEES</u> FOR THE YEAR ENDED 31ST DECEMBER 2017

Over the course of 2017 ASN trustees worked to transition from acting as an operational board to a more strategic oversight board. This transition will be completed in 2018 with the appointment of a new CEO (part-time) and the creation of the Volunteer and Case Manager role (full-time)

The day-to-day management of the charity is delegated to the chief executive, working with our team of volunteers, consisting of between 70-80 individuals who undertake various roles, including phone volunteers who respond to calls, texts and emails from people who contact us for information and financial assistance; hosts who provide women with accommodation, meals and transportation to and from clinics; and other volunteers working on fundraising, outreach, communications, social media and administration. All ASN volunteers are carefully interviewed, screened and trained. The contracted bookkeeper undertakes the day-to-day financial management activities associated with our donations, grant making and income and expenditures, overseen by the Treasurer who sits on the Board of Trustees. During 2017 ASN contracted a Fundraising Manager on a freelance basis for three days a week for six months.

During the period, payments totalling £35,843 were made to ASN's chief executive Mara Clarke, relating to consultancy fees, salary payments and expenses.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number 07017607 (England and Wales)

Registered Charity number 1142120

Registered office

The Apex 2 Sheriffs Orchard Coventry Warwickshire CV1 3PP

<u>REPORT OF THE TRUSTEES</u> FOR THE YEAR ENDED 31ST DECEMBER 2017

REFERENCE AND ADMINISTRATIVE DETAILS

Trustees

Ms R Allan Ms J K Davis A Dougan-Potts Ms K A Clough A G Moffatt Ms A Nyberg Ms H M Rawlings Morris Ms K Stark Ms C Kelly

appointed 19.6.17
resigned 19.6.17
appointed 19.6.17
resigned 19.6.17

- appointed 19.6.17

Company Secretary

Ms J K Davis

Independent examiner

S. Cobbin & Co Limited Chartered Accountants The Old Surgery 15a Station Road Epping Essex CM16 4HG

Approved by order of the board of trustees on 10th May 2018 and signed on its behalf by:

Kotston

Ms K Stark - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ABORTION SUPPORT NETWORK

Independent examiner's report to the trustees of Abortion Support Network ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 31st December 2017.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- 2. the accounts do not accord with those records; or
- 3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- 4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached

Simon Cobbin, FCA ICAEW S. Cobbin & Co Limited Chartered Accountants The Old Surgery 15a Station Road Epping Essex CM16 4HG

10th May 2018

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST DECEMBER 2017

INCOME AND ENDOWMENTS FROM Donations and legacies	Notes	Unrestricted fund £ 173,921	Restricted fund £	2017 Total funds £ 173,921	2016 Total funds £ 122,430
Sponsorship Bank interest received	2	38,057 <u>31</u>		37,057 <u>31</u>	26,958
Total		212,009	-	212,009	149,388
EXPENDITURE ON Raising funds Charitable activities Grants to clients		15,507 73,031	7,428	22,935 73,031	4,834 67,208
Support costs		50,101	<u> </u>	50,101	38,108
Total		138,639	7,428	146,067	110,150
NET INCOME/(EXPENDITURE)		73,370	(7,428)	65,942	39,238
RECONCILIATION OF FUNDS					
Total funds brought forward		102,868	7,428	110,296	71,058
TOTAL FUNDS CARRIED FORWARD		176,238		176,238	110,296

CONTINUING OPERATIONS

All income and expenditure has arisen from continuing activities.

BALANCE SHEET AT 31ST DECEMBER 2017

	Notes	Unrestricted fund £	Restricted fund £	2017 Total funds £	2016 Total funds £
CURRENT ASSETS Debtors Cash at bank	6	7,200 <u>177,552</u>		7,200 <u>177,552</u>	28,846 89,606
		184,752	-	184,752	118,452
CREDITORS Amounts falling due within one year	7	(8,514)		(8,514)	(8,156)
NET CURRENT ASSETS		176,238		176,238	110,296
TOTAL ASSETS LESS CURRENT LIABILITIES		176,238		176,238	110,296
NET ASSETS		176,238		176,238	110,296
FUNDS Unrestricted funds Restricted funds	8			176,238	102,868 7,428
TOTAL FUNDS				176,238	110,296

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st December 2017.

The members have not required the company to obtain an audit of its financial statements for the year ended 31st December 2017 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to charitable small companies.

The financial statements were approved by the Board of Trustees on 10th May 2018 and were signed on its behalf by:

fot stal

Ms K Stark -Trustee

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST DECEMBER 2017

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. SPONSORSHIP

	2017 £	2016 £
Fundraising events Sponsorships	25,857 <u>12,200</u>	16,158 10,800
	_38,057	26,958

3. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st December 2017 nor for the year ended 31st December 2016.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31st December 2017 nor for the year ended 31st December 2016.

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST DECEMBER 2017

4. STAFF COSTS

The average monthly number of employees during the year was as follows:

2017	2016
1	1

No employees received emoluments in excess of £60,000.

5. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES 2016

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM	t	t	L
Donations and legacies	122,430	-	122,430
Sponsorship	19,530	7,428	26,958
Total	141,960	7,428	149,388
EXPENDITURE ON			
Raising funds	4,834	-	4,834
Charitable activities Grants to clients	67,208	-	67,208
Support costs	38,108	-	38,108
Total	110,150		110,150
NET INCOME/(EXPENDITURE)	31,810	7,428	39,238
RECONCILIATION OF FUNDS			
Total funds brought forward	71,058	-	71,058
TOTAL FUNDS CARRIED FORWARD	102,868	7,428	110,296

6. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017 £	2016 £
Trade debtors	7,200	7,645
Other debtors	-	20,960
Prepayments and accrued income	<u> </u>	241
	7,200	28,846

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST DECEMBER 2017

7. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2017 £	2016 f.
Trade creditors Accruals and deferred income	6,886 1,628	5,743 2,413
	8,514	8,156

8. MOVEMENT IN FUNDS

	Net movement in		
	At 1.1.17 £	funds £	At 31.12.17 £
Unrestricted funds General fund	102,868	73,370	176,238
Restricted funds Restricted funds	7,428	(7,428)	-
TOTAL FUNDS	110,296	65,942	176,238

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	212,009	(138,639)	73,370
Restricted funds Restricted funds	-	(7,428)	(7,428)
TOTAL FUNDS	212,009	(146,067)	65,942

Comparatives for movement in funds

	Net movement in		
	At 1.1.16 £	funds £	At 31.12.16 £
Unrestricted Funds General fund	71,058	31,810	102,868
Restricted Funds Restricted funds	-	7,428	7,428
TOTAL FUNDS	71,058	39,238	110,296

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED FOR THE YEAR ENDED 31ST DECEMBER 2017

8. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds General fund	141,960	(110,150)	31,810
Restricted funds Restricted funds	7,428	-	7,428
TOTAL FUNDS	149,388	<u>(110,150</u>)	39,238

9. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31st December 2017.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST DECEMBER 2017

2017 £	2016 £

INCOME AND ENDOWMENTS

Donations and legacies		
Donations	160,385	113,609
Gift aid	13,536	8,821
		100 100
	173,921	122,430
Sponsorship		
Fundraising events	25,857	16,158
Sponsorships	12,200	10,800
	38,057	26,958
Bank interest received		
Bank interest received	31	-
Total incoming resources	212,009	149,388
EXPENDITURE		
Raising donations and legacies Fundraising costs	22,935	4,834
Fundraising costs	22,933	4,034
Charitable activities		
Grants to individuals	73,031	58,631
Sunnart agets		
Support costs Finance		
Support costs Finance Bank charges	24	43
Finance	24	
Finance Bank charges Human resources Wages	35,483	33,956
Finance Bank charges Human resources		
Finance Bank charges Human resources Wages	35,483 1,740	33,956 435
Finance Bank charges Human resources Wages Pensions	35,483	33,956
Finance Bank charges Human resources Wages	35,483 1,740	33,956 435
Finance Bank charges Human resources Wages Pensions Operational activities	35,483 <u>1,740</u> 37,223	33,956 <u>435</u> 34,391
Finance Bank charges Human resources Wages Pensions Operational activities Insurance	35,483 <u>1,740</u> 37,223 766	33,956 435 34,391 611
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone	35,483 <u>1,740</u> 37,223 766 1,839	33,956 435 34,391 611 2,058
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions	35,483 <u>1,740</u> 37,223 766 1,839 1,176 1,445 130	33,956 435 34,391 611 2,058 911
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables	35,483 <u>1,740</u> 37,223 766 1,839 1,176 1,445 130 14	33,956 435 34,391 611 2,058 911 1,496 84 960
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training	35,483 <u>1,740</u> 37,223 766 1,839 1,176 1,445 130 14 624	33,956 435 34,391 611 2,058 911 1,496 84 960 650
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training Travel and subsistence	35,483 1,740 37,223 766 1,839 1,176 1,445 130 14 624 1,347	33,956 435 34,391 611 2,058 911 1,496 84 960 650 347
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training	35,483 <u>1,740</u> 37,223 766 1,839 1,176 1,445 130 14 624	33,956 435 34,391 611 2,058 911 1,496 84 960 650
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training Travel and subsistence	35,483 1,740 37,223 766 1,839 1,176 1,445 130 14 624 1,347 878	33,956 435 34,391 611 2,058 911 1,496 84 960 650 347 799
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training Travel and subsistence	35,483 1,740 37,223 766 1,839 1,176 1,445 130 14 624 1,347	33,956 435 34,391 611 2,058 911 1,496 84 960 650 347
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training Travel and subsistence Advertising	35,483 1,740 37,223 766 1,839 1,176 1,445 130 14 624 1,347 878 8,219	33,956 435 34,391 611 2,058 911 1,496 84 960 650 347 799 7,916
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training Travel and subsistence Advertising	35,483 1,740 37,223 766 1,839 1,176 1,445 130 14 624 1,347 878	33,956 435 34,391 611 2,058 911 1,496 84 960 650 347 799
Finance Bank charges Human resources Wages Pensions Operational activities Insurance Telephone Postage and stationery Sundries Subscriptions Website and computer consumables Staff training Travel and subsistence Advertising Governance costs Accountancy and legal fees	35,483 1,740 37,223 766 1,839 1,176 1,445 130 14 624 1,347 878 8,219 900	33,956 435 34,391 611 2,058 911 1,496 84 960 650 347 799 7,916 800

This page does not form part of the statutory financial statements

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST DECEMBER 2017

	2017 £	2016 £
Total resources expended	146,067	110,150
Net income	65,942	39,238

This page does not form part of the statutory financial statements